

# Financial results Presentation For the year ended June 30, 2016





"HIMEDIC Kyoto University Hospital" (Opened on June 20, 2016) Resorttrust, Inc. (Securities code 4681)



" HIMEDIC Nagoya" (Opened on July 5, 2016)



# Section 1: Business Results Summary, Medium- to Long-term Strategy

- Results Highlights for 1Q FY 2016
   P.2-4
- Developments in Progress and Strategy for the Medium-term Management Plan "Next 40"
   P.5-6
- Plans and Measures Highlights for FY 2016
   P.7

# Financial Highlights (1st Quarter)

					(¥ millions)
	2016/6 (results)	2016/6 (targets)	Difference	2015/6 (results)	YoY Change
Net Sales	31,251	33,300	(6.2%)	31,680	(1.4%)
Operating Income	748	860	(13.0%)	3,431	(78.2%)
Ordinary Income	442	1,300	(65.9%)	3,994	(88.9%)
Net Income	218	800	(72.7%)	3,281	(93.3%)

#### <Difference>

• Membership Operation Segment resulted in decreased sales and income led by lower sales volume of memberships. However, Medical Operation Segment increased sales and led income as targeted due to decrease in overhead costs. On the other hand, ordinary income has decreased against the plan due to foreign exchange losses ¥0.86 billion.

#### <YoY Change>

• Lower income was due to the transient revenue from the sale of golf club membership inventory recorded in the same period of the previous year (impact on profit: approximately (¥0.9 billion))

•Other than the above, principal factors for lower income were a decline in contract amounts due to effects of saturation of Ashiya sales, and forward personnel expenses and renovation costs incurred in the Hotel and Restaurant business

/s / 1111

# **Analysis of Operating Income**

# R=+6

(Before allocating overhead cost )



## **R**-76

## **Contract Values for 1Q**

Although uncertainty over the economic outlook likely had a certain degree of impact on sales during 1Q (April–June) of FY2016, contract amounts are steadily growing year by year, except for FY2015 in which the release of Ashiya was a factor. (Amounts recorded in 1Q are typically slightly lower than other quarters)



#### Progress of Medium-term Management Plan "Next 40"



116A0 -30											
Results/Plan					"N (net	ext 40" ( sales and	<b>)uantitative Pla</b> operating incor	n ne)	(¥ Billions)		
	FY2012 (Final year of previous plan)Results	FY2013 Results for the 1st year	FY2014 Results for the 2nd year	FY2015 Results for the 3rd year	FY2016 Targets for the 4th year		FY2015 (Third year of mid-term plan)		FY2017 (Final year of nid-term plan)		
Net Sales	105.3	116.8	120.4	142.2	160.4	Net Sal	es 120.0		150.0		
Operating Income	12.0	15.1	16.0	18.6	17.7	Operati Income	~ I I I I I I I I I I I I I I I I I I I		24.0		
Ordinary Income	12.9	16.8	20.2	19.4	19.5	Ordinar Income	· [6]		24.0		
Net Income	7.1	8.7	11.8	13.0	13.2	Net Inco	me 10.0		15.0		
Total contract value	40.5	47.4	53.7	71.5							
Reference : Com	<fy2017 fy2016="" vs="">         · differences of Deferred revenue : 5.0 Billion         <fy2016> Open : XIV Yugawara Rikyu         <fy2017> Open : XIV Yugawara Rikyu         · Increase in Operating Income(Medical Segment</fy2017></fy2016></fy2017>										
X I V Yugawara Rikyu (Start at Nov 2014)       1.3       1.7       Deferred revenue (Sales in FY2016)       Ist Sales Year I 2nd Sales Year I Open year         <											
Ashiya Baycourt (Start at June 2015)		5.4     2.4     (plan)									
0.0	) 2.0	4.0		6.0	8.0	10.0	12.0		5		

#### **Developments in the Medium- to Long-term Strategy**

# **R**-76



#### Measures Highlights for Fiscal Year 2016

 "Trust Garden Tokiwamatsu" opened (April 2016)



- Expansion of healthcare business (May 16, 2016) (Commencement of joint venture with the ORIX Group)
- Two HIMEDIC bases to open (June, July 2016)



(HIMEDIC Kyoto University Hospital)



(HIMEDIC Nagoya)

• XIV Yugawara Rikyu to open (March 2017)





 "Hotel Trusty Nagoya Shirakawa" Rebrand open(June 2016)



Plan to launch the new membership of Resort Hotel(Chubu)

Motivating work environment (Employee satisfaction) Seeking excellent hospitality (Customer satisfaction)



# Section 2: Details of Results for 1Q FY 2016 and Targets for Fiscal Year 2016

• Topics for Fiscal Year 2016	<b>P.</b> 9
• Results Details for 1Q FY2016 (by segment, contract values, etc.)	<b>P. 10-19</b>
·Status of Deferred Revenue	<b>P. 20-21</b>
· Plan Details for Fiscal Year 2016	P. 22-25

## **R**=+6

#### **Topics for Fiscal Year 2016**

- (1) Opened a private nursery home "Trust Garden Tokiwamatsu," in Shibuya Ward, Tokyo.(April 1, 2016)
- (2) Launch of Healthcare Business Through Joint Venture between ORIX Corporation and the Resorttrust Group. (May 16, 2016)
- (3) Holding of the Resorttrust Ladies golf championship was held at Grandee Naruto Golf Club 36. (from May 27 to May 29, 2016)
- (4) "Hotel Trusty Nagoya Shirakawa" reopened.(June 20, 2016)
- (5) "HIMEDIC Kyoto University Hospital" opened.(June 20, 2016)
- (6) "HIMEDIC Nagoya" opened.(July 5, 2016)
- (7) The Dunlop Srixon Fukushima Open was held at Grandee Nasu Shirakawa Golf Club's course for conservative years. (from July 21 to July 24, 2016)
- (8) Plan to launch the new membership of Resort Hotel(Chubu).
- (9) "XIV Yugawara Rikyu" is scheduled to be opened.(March, 2017)



(¥ millions)

# Segment Sales (1st Quarter)



				T	(+ 111110113)
	Membership	Hotel and Restaurant	Medical	Other	Total
2016/6 (results)	6,784	17,871	6,276	319	31,251
2016/6 (targets)	8,650	18,340	5,990	320	33,300
Difference	(21.6%)	(2.6%)	+4.8%	(0.2%)	(6.2%)
2015/6 (results)	8,919	17,392	5,023	345	31,680
YoY Change	(23.9%)	+2.8%	+24.9%	(7.5%)	(1.4%)

## **R=76**

(1) (1)

## Segment Operating Income (1st Quarter)



■Membership ■Hotel and Restaurant ■Medical ■Other

					(¥ millions)
	Membership	Hotel and Restaurant	Medical	Other	Total
2016/6 (results)	167	123	418	38	748
2016/6 (targets)	370	120	330	40	860
Difference	(54.7%)	+3.2%	+26.7%	(2.7%)	(13.0%)
2015/6(results)	1,659	920	782	68	3,431
YoY Change	(89.9%)	(86.5%)	(46.6%)	(43.3%)	(78.2%)

# **Contract Values of Membership** ( 1st Quarter )

(¥ billions)

**R**+6

	2016/6 results	2016/6 targets	Difference	2015/6 results	YoY Change	* Progress rate of contract (cumulative)	2017/3 targets
Membership Hotel(Chubu)	-	-	-	-	-	-	7.5
XIV Rokko SV	0.5	1.2	(0.8)	-	+0.5	20.0%	5.5
Ashiya Baycourt Club	4.0	2.9	+1.1	4.6	(0.6)	43.6%	13.5
XIV Yugawara Rikyu	2.2	4.6	(2.3)	3.1	(0.9)	40.4%	20.0
XIV Toba Bettei	2.0	2.3	(0.3)	3.9	(1.9)	86.7%	6.0
Other Hotels	1.8	2.8	(0.9)	3.0	(1.2)	-	12.1
Hotel Membership Total	10.5	13.8	(3.3)	14.5	(4.0)	-	64.5
Golf	0.1	0.1	(0.0)	1.2	(1.1)	-	0.4
Membership Operations Total	10.6	13.9	(3.3)	15.7	(5.1)	-	65.0
HIMEDIC	1.3	1.1	+0.2	1.3	(0.0)	-	4.9
Total	11.9	14.9	(3.1)	17.0	(5.2)	-	69.9

\* Progress rate of the total contract amount

# Sales of Membership Segment ( 1st Quarter )

						1				(¥ billions)
			016/6 esults	2016/6 argets	Difference		2015/6 results	YoY Change		2017/3 targets
Membershi	p Hotel(Chubu)		-	-	-		-	-		7.0
XIV I	Rokko SV		0.4	1.1	(0.7)		-	+0.4		5.0
Ashiya B	aycourt Club		3.6	 2.6	+1.0		4.2	(0.5	)	12.2
XIV Yu	gawara Rikyu		1.8	4.2	(2.4)		2.8	(1.0	)	18.3
XIV T	oba Bettei		1.8	2.2	(0.4)		3.4	(1.6	)	5.6
Othe	Other Hotels Hotel Membership Total		1.5	 2.2	(0.8)		2.4	(0.9	)	9.8
Hotel Mer			9.1	12.3	(3.3)		12.7	(3.6	)	58.0
	Membership Hotel(Chubu)		-	-	-		-	-		(4.0)
	XIV Rokko SV		(0.2)	(0.6)	+0.4		-	(0.2	)	(2.8)
Deferred Sales	Ashiya Baycourt Club		(2.0)	(1.5)	(0.6)		(2.3)	+0.3		(6.9)
	XIV Yugawara Rikyu		(0.9)	_(2.4)	+1.5		(1.5)	+0.6		10.3
	XIV Toba Bettei		-	-	-		(1.8)	+1.8		-
All	Hotels		5.9	7.9	(2.0)		7.0	(1.0	)	54.6
	Golf		0.0	0.0	(0.0)		1.0	(1.0	)	0.1
Si	ubtotal		6.0	7.9	(2.0)		8.0	(2.0	)	54.8
(	Other		0.8	0.7	+0.1		0.9	(0.1	)	2.3
Membership	Operations Total		6.8	8.7	(1.9)		8.9	(2.1	)	57.1



# Sales of Hotel and Restaurant Segment (1st Quarter)



				(¥ millions)
	2016/6	2016/6	2015/6	2017/3
	results	targets	results	targets
XIV	7,809	8,187	7,518	34,651
Sun Members	1,022	1,088	1,089	4,786
Hotel Trusty	1,560	1,561	1,458	6,600
Baycourt	1,050	1,124	1,083	4,749
Grandee Golf Club	884	855	826	3,091
Income from annual fees	1,746	1,737	1,702	7,012
Income from amortization of deposits	718	728	720	2,915
THE KAHALA	2,062	2,064	1,921	8,606
Other	1,017	991	1,071	4,045
Total	17,871	18,340	17,392	76,460

**R**=76

# **Operations by category (1st Quarter)**

#### < HOTEL >

Number of overnight	visitors					(Thousands)
<u> </u>	2015/6	2016/6	2016/6	2015/3	2016/3	2017/3
	results	results	targets	results	results	targets
XIV	395	395	420	1,815	1,786	1,893
Sun Members*	115	99	107	496	477	461
Hotel Trusty*	154	156	157	603	637	678
Baycourt	34	31	35	135	150	155
Occupancy rates						(%)
	2015/6	2016/6	2016/6	2015/3	2016/3	2017/3
	results	results	targets	results	results	targets
XIV	48.7	47.5	49.9	54.0	54.0	54.5
Sun Members*	63.8	59.7	64.2	64.7	65.2	66.5
Hotel Trusty*	91.3	91.1	92.4	89.7	92.5	92.6
Baycourt	55.7	52.2	58.6	53.2	59.5	62.6
Spending per visitor						(¥)
	2015/6	2016/6	2016/6	2015/3	2016/3	2017/3
	results	results	targets	results	results	targets
XIV	19,007	19,726	19,490	17,822	17,901	18,305
Sun Members*	9,444	10,229	10,135	9,591	9,759	10,369
Hotel Trusty*	9,421	10,001	9,928	8,835	9,667	9,726
Baycourt	31,678	32,951	31,581	32,458	30,206	30,539

\*Hotel Trusty Nagoya Shirakawa reopened on June 2016. (Before closing on Jan 2016, within Sun members category)

#### < Senior residences and private nursery homes >

	1	~				
	2015/6	2016/6	2016/6	2015/3	2016/3	2017/3
	results	results	targets	results	results	targets
Occupancy rates(%)	82.6	86.2	89.1	80.8	87.6	94.9
number of rooms	907	1,075	1,075	907	1,025	1,075
T (C 1 T 1)		1 1 1 2016				

Trust Garden Tokiwamatsu : Opened on April 1, 2016.

**R**=76

#### **R** 76

#### Number of Members

(Members)



(Members)

	Baycourt	XIV	Sun Members	Golf	Medical	Cruiser	Total
2016/3	10,646	76,546	35,103	31,343	15,132	456	169,226
2016/6	11,019	77,036	34,982	31,285	15,603	455	170,380
Change 2016/3-2016/6	+373	+490	(121)	(58)	+471	(1)	+1,154
Change 2015/3-2015/6	+176	+867	(105)	+769	+574	+15	+2,296





"XIV Toba Chinese Restaurant Suiyou"

(Reopened on March 27, 2016)

# R=+6

#### **Consolidated Balance Sheets**

				r			(¥ millions)
	2016/3	2016/6	Change		2016/3	2016/6	Change
Total current assets	147,250	132,205	(15,044)	Total current liabilities	81,794	80,299	(1,495)
Cash and deposits	24,742	22,545	(2,196)	Notes and accounts payable-trade	1,123	1,036	(87)
Notes and accounts receivable-trade	6,738	5,951	(787)	Short-term loans payable	12,842	11,974	(867)
Operating loans	38,050	38,412	+361	Current portion of bonds	450	450	-
Short-term investment securities	28,466	18,534	(9,931)	Accounts payable-other and accrued expenses	27,616	20,046	(7,570)
Merchandise, raw materials and supplies	1,742	1,859	+116	Advance received	25,227	27,502	+2,275
Real estate for sale	5,614	4,945	(668)	Other	14,533	19,288	+4,754
Real estate for sale in process	27,902	30,210	+2,308	Total noncurrent liabilities	213,119	210,510	(2,609)
Deferred tax assets	3,985	4,270	+284	Bonds payable and long-term loans payable	63,423	62,811	(612)
Other	10,007	5,476	(4,531)	Long-term guarantee deposited	103,098	99,359	(3,739)
Total noncurrent assets	260,179	266,052	+5,873	Bonds with subscription rights to shares	30,242	30,232	(10)
Property, plant and equipment, net	156,884	156,721	(162)	Other	16,354	18,107	+1,753
Intangible assets	4,341	8,542	+4,201	Total liabilities	294,914	290,809	(4,104)
Investments and other assets	98,954	100,788	+1,833	Net Assetes	112,515	107,448	(5,066)
				Shareholders' equity	108,109	105,816	(2,292)
				Treasury shares	(3,451)	(3,243)	+208
				Accumulated Other Comprehensive Income	3,694	711	(2,982)
				Subscription rights to shares	16	-	(16)
				Non-controlling interests	4,146	4,163	+16
Total assets	407,430	398,258	(9,171)	Total liabilities and net assets	407,430	398,258	(9,171)

## 

#### **Consolidated Cash Flows**

		(¥ millions)
	2015/6	2016/6
Cash flows from operating activities	(5,283)	6,256
Cash flows from investing activities	(18,002)	(8,389)
Cash flows from financing activities	(2,119)	(1,643)
Effect of exchange rate changes on cash and cash equivalents	(33)	(31)
Net increase (decrease) in cash and cash equivalents	(25,437)	(3,807)
Increase (decrease) in cash and cash equivalents resulting from changes of scope of consolidation	(944)	-
Cash and cash equivalents at end of period	40,022	21,668

Method of recording sales and income from property before completion of construction p.29

Registration fee treated as Sales upon signing.

Sales or Cost of the real estate

(¥ Billions) Results for 1Q FY2014 Results for1Q FY2015 Results for 1Q FY2016 Targets for 1Q FY2016 Fiscal year (2015/6)(2014/6)(2016/6)(2016/6)(XIV Toba Bettei) (XIV Yugawara Rikyu) (XIV Yugawara Rikyu) 2.2 billion 4.6 billion 3.9billion Contract amount of properties (XIV Toba Bettei) (XIV Yugawara Rikyu) (Ashiya Baycourt) (Ashiya Baycourt) before completion of construction 2.7 billion 3.1 billion 4.0 billion 2.9 billion (XIV Rokko SV) (Ashiya Baycourt) (XIV Rokko SV) 4.6 billion 0.5 billion 1.2 billion Deferred sales and income from Sales Sales Sales Sales Income Income Income Income properties XIV Toba Bettei 1.5 1.8 0.6 0.4 (RH)XIV Yugawara Rikyu 1.5 0.4 0.9 0.3 2.4 0.7 ( R H Value deferred Ashiya Baycourt 2.3 0.9 2.0 0.7 1.5 0.5 -(RH XIV Rokko SV 0.2 0.0 0.6 0.1 -(RH Value affected 1.5 5.7 1.8 3.0 1.0 1.3 0.4 4.4 (included in disclosed figures)

deferred until the Hotel opens

R=-6

## Effects of Deferred Revenue

#### from properties before completion of construction (2)

Method of recording sales and income from property before completion of construction p.29

116.8

120.4

120.4

15.1

16.2

16.2

120.4

131.4

131.4

Registration fee treated as Sales upon signing.

Sales or Cost of the real estate

Disclosed figures (Recorded value)

(For reference) Value excluding effects

of deferred values

(For reference) Value excluding effects

of extra costs

deferred until the Hotel opens

			derented								(¥ Billions)	_
Fiscal	year	Results 1 (201-		Results f (2015		Results (201	for 2015 6/3)	U U	for 2016 7/3)			
	Contract amount of properties fore completion of construction		a Bettei) billion	(XIV Toba Bettei) 11.8 billion(XIV Yugawara Rikyu) 12.3 billion(XIV Toba Bettei) 11.8 billion(Ashiya Baycourt) 30.1 billion(XIV Yugawara Rikyu) 9.2 billion30.1 billion (XIV Rokko SV) 4.5 billion		13.5 (XIV Ro 5.5 b (Chi	(Ashiya Baycourt)(For reference)13.5 billionPredictions for 2017(XIV Rokko SV)2.5 billion5.5 billion(2018/3)(Chubu)7.5 billion					
Deferred sales and inc	come from properties	Sales	Income	Sales	Income	Sales	Income	Sales	Income	Sales	Income	]
XIV Toba Bettei	Value deferred	3.6	<u> </u>	<u>6.3</u>	1.7	6	-			↓	.!	
(RH)	Value realized	!	l			+9.8	+3.0					
XIV Yugawara Rikyu	Value deferred	!	, <u>L</u>	4.7	1.3	5.5	1.7					XIV Yugawara Rikyu is scheduled to open in
(RH )	Value realized		ı I	_			<u> </u>	+10.3	+3.0			Mar. 2017.
Ashiya Baycourt	Value deferred	!	 L		'     	15.3	5.4	6.9	2.4		i 	Ashiya Baycourt is scheduled to open in
(RH )	Value realized		] •		   		L			+22.2		Feb. 2018.
XIV Rokko SV	Value deferred	!	 		¦ ! !	2.1	0.4	2.8	0.6	(Unspecified		XIV Rokko SV is scheduled to open in Apr.
(RH ')	Value realized		, I		1 1						1	2018.
C hubu	Value deferred		 •					4.0	1.2	(Unspecified		
(RH )	Value realized		   		   			-				→ until opening
Value at (included in dis		3.6	1.1	11.0	3.0	13.2	4.6	3.3	1.2	(Unspecified value)		
Financial highlights of consolidated results		Results for 2013 Results		Results f	for 2014	Results	for 2015	Targets	for 2016		Extra costa a	such as real estate
		Sales	Operating income	Sales	Operating income	Sales	Operating income	Sales	Operating income		acquisition tax	x and opening cost, lly about 1.0 ~ 1.5
		(,		1							Willoff doddi	ij about no no

16.0

19.1

19.1

142.2

155.4

155.4

18.6

23.2

23.8

160.4

163.7

163.7

17.7

18.9

20.4

acquisition tax and opening cost, which usually about 1.0 ~ 1.5 billion yen for each XIV hotel, will be added upon openning. XIV Toba Bettei: 0.6 billion XIV Yugawara Rikyu: 1.5 billion



## **Targets for Fiscal Year 2016**

	2016/3 (results)	2017/ (targets	
	(¥ millions)	(¥ millions)	Change
Net sales	142,249	160,400	+ 12.8%
Operating income	18,640	17,700	(5.0%)
(vs. net sales (%))	《13.1%》	《11.0%》	(5.0%)
Ordinary income	19,439	19,500	+ 0.3%
(vs. net sales (%))	《13.7%》	《12.2%》	+ 0.3%
Net income	13,044	13,200	+1.2%
(vs. net sales (%))	<b>《</b> 9.2%》	<b>《</b> 8.2%》	+1.2%

Net income per share (¥)	123.34	124.14
Annual Cash dividend (¥)	46.00	46.00





"XIV Yugawara Rikyu"

(scheduled to be opened on March, 2017)

## Net Sales by segment for Fiscal Year 2016



#### <Sales>

		(¥ million s )			
	2016/3 (result)	2017/3 (targets)			
Membership	46,282	57,080	+ 23.3%		
Hotel and Restaurant	72,817	76,460	+ 5.0%		
Medical	21,806	25,560	+17.2%		
Other	1,344	1,300	(3.3%)		
Total	142,249	160,400	+12.8%		

## **R**-76

(Y millione)

# Operating Income by segment for Fiscal Year 2016

#### <Operating Income>

-			(¥ millions)	
	2016/3 (result)	2017/3 (targets)		
Membership	9,898	9,940	+ 0.4%	
Hotel and Restaurant	4,567	3,460	(24.2%)	
Medical	3,629	3,720	+ 2.5%	
Other	545	580	+ 6.3%	
Total	18,640	17,700	(5.0%)	



# **Reference materials**

#### <Reference>

## **Group's Development schedule**





\* Items not yet confirmed are based on plans as of the date "NEXT40" was announced (April 2013)

There is the Hotel Business Development Plan in "Minato Mirai 21 Central District Block 20 MICE Facility Development Business". We plan to open "Yokohama Baycourt Club(tentative)" and the Standard Hotel with the same place.(Spring, 2020)

#### < Reference > Status of Personnel Expenses in Hotels and Restaurants for Fiscal Year 2016

**R**-76

In preparation for openings following Yugawara, approximately 500 new employees to increase in April in fiscal year 2016
 In the current term, although Toba Bettei will contribute to higher revenue, personnel expenses to increase as forward expenses as in the previous term



#### <Reference> HIMEDIC Base Expansion in Fiscal Year 2016



The number of HIMEDIC members was 7,000 persons as of March 31, 2012, and was over 15,000 members as of March 31, 2016.
Examination capacity (sales inventory) was enriched by openings (3 bases and 4 facilities) from fiscal 2015 to fiscal 2016.
After openings, fixed costs are high until membership numbers grow (fiscal 2015-2016), but they contribute to revenue over the medium- to long-term.



#### < Reference > Contract Values for each Quarters



 $2^{nd}$ Quarter

 $1^{st}$ 

18.0

16.0

14.0

12.0

10.0

8.0

6.0

4.0

2.0

0.0

(¥ Billions)



#### Quarter



#### $4^{\text{th}}$ Quarter



**R**=-6

#### <Reference>

## **Income and Accounting for a Core XIV Facility**

(Before completion of construction)

0.13 million yen



#### Example: Membership price of 10 million yen





#### **Disclaimer Regarding Forward-looking Statements**

Any statements in this presentation document, other than those of historical fact, are forward-looking statements about the future performance of Resorttrust, Inc. and its group companies, which are based on management's assumptions and beliefs in light of information currently available, and involve risks and uncertainties. Actual results may differ materially from these forecasts.

# RESORTTRUST GROUP

http://www.resorttrust.co.jp/

(Securities code 4681)