

"THE KAHALA HOTEL & RESORT YOKOHAMA" (Scheduled to open around Summer 2020)

# Financial results Presentation For the 6-month Period Ended September 30, 2017

**Resorttrust, Inc. (Securities code 4681)** 



1

# Section 1: Business Results Summary, Medium- to Long-term Strategy

| <ul> <li>Overview of 1H FY 2017</li> </ul>                                | <b>P. 2-3</b> |
|---|---------------|
| <ul> <li>Segment Highlights</li> </ul>                                    | <b>P.</b> 4   |
| <ul> <li>Target of FY 2017</li> </ul>                                     | <b>P.</b> 5   |
| <ul> <li>Developments<br/>in the Medium- to Long-term Strategy</li> </ul> | <b>P.</b> 6   |

# **Financial Highlights 1H FY2017**

(Million yen)

R

|                         | 1H FY2017<br>(results) | 1H FY2017<br>(targets) | Difference | 1H FY2016<br>(results) | YoY<br>Change |
|-------------------------|------------------------|------------------------|------------|------------------------|---------------|
| Net Sales               | 70,110                 | 73,400                 | (4.5%)     | 65,207                 | +7.5%         |
| <b>Operating Income</b> | 5,452                  | 4,500                  | +21.2%     | 4,727                  | +15.3%        |
| Ordinary Income         | 6,400                  | 5,200                  | +23.1%     | 4,761                  | +34.4%        |
| Net Income              | 3,787                  | 3,300                  | +14.8%     | 3,612                  | +4.8%         |

## <Difference>

Net sales were slightly lower than the target owing mainly to weather factors that affected hotel operations. However, operating income, ordinary income, and net income were higher than the targets mainly because personnel expenses and other selling expenses were lower than the targets.

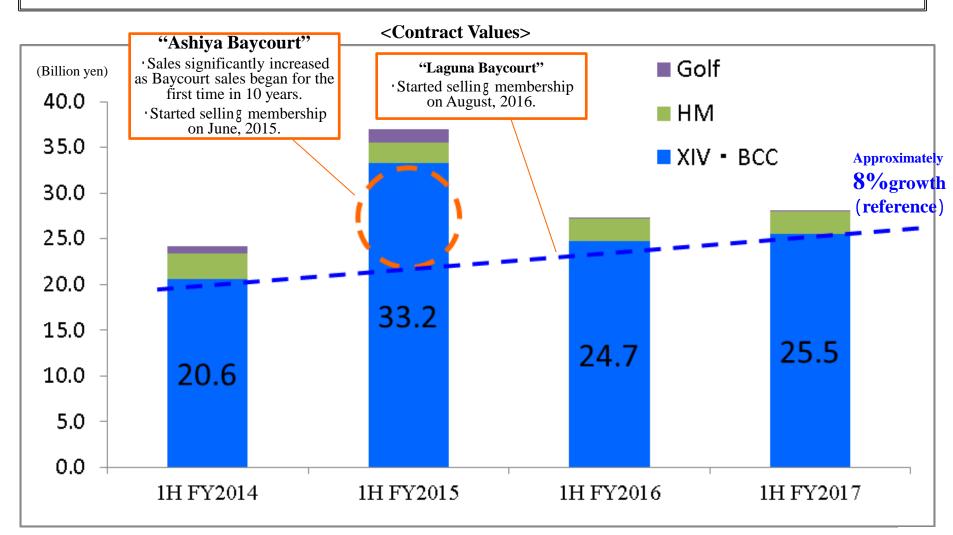
## <YoY Change>

Sales and income increased due to factors such as new contributions by "XIV Yugawara Rikyu" and the increase in sales of hotel memberships.

## Contract Values 1H FY2017



• Sales remained favorable for Laguna Baycourt during 1H FY2017, and were virtually in line with the past pace of growth. • Contract amounts are steadily growing year by year, except for FY2015 in which the effects of "Ashiya Baycourt" sales were a prominent factor.



## Segment Sales and Operation Income before allocation 1H FY2017 \*P. 25: previous meth \*P. 25:previous method

| <sales></sales>     |            |            |         |         | (Million yen) |
|---------------------|------------|------------|---------|---------|---------------|
|                     |            | Hotel and  |         |         |               |
|                     | Membership | Restaurant | Medical | Other   | Total         |
| 1H FY2017 (results) | 14,977     | 39,611     | 15,153  | 367     | 70,110        |
| 1H FY2017 (targets) | 15,880     | 40,520     | 16,630  | 370     | 73,400        |
| Difference          | (5.7%)     | (2.2%)     | (8.9%)  | (0.6%)  | (4.5%)        |
| 1H FY2016 (results) | 13,804     | 37,863     | 12,903  | 636     | 65,207        |
| YoY Change          | +8.5%      | +4.6%      | +17.4%  | (42.2%) | +7.5%         |

## <Operating Income before allocation of head office costs (indirect costs)>

(Million yen)

|                     |            | Hotel and  |         |         | Overhead |        |  |  |
|---------------------|------------|------------|---------|---------|----------|--------|--|--|
|                     | Membership | Restaurant | Medical | Other   | expenses | Total  |  |  |
| 1H FY2017 (results) | 3,510      | 2,865      | 2,590   | 216     | (3,731)  | 5,452  |  |  |
| 1H FY2017 (targets) | 2,300      | 3,180      | 2,700   | 210     | (3,890)  | 4,500  |  |  |
| Difference          | +52.6%     | (9.9%)     | (4.0%)  | +3.2%   | +159     | +21.2% |  |  |
| 1H FY2016 (results) | 2,170      | 2,921      | 2,728   | 388     | (3,481)  | 4,727  |  |  |
| YoY Change          | +61.8%     | (1.9%)     | (5.1%)  | (44.2%) | (250)    | +15.3% |  |  |

"Difference" and "YoY Change" are the difference in the amount.



## **Business Forecast for FY 2017**



| <b>Consolidated Targets</b>   |                   |                   | (Million yen) |
|-------------------------------|-------------------|-------------------|---------------|
|                               | FY2016<br>results | FY2017<br>targets | Change        |
| Net sales                     | 143,541           | 171,000           | +27,458       |
| Operating income              | 13,514            | 17,000            | +3,485        |
| Ordinary income               | 14,806            | 18,200            | +3,393        |
| Net income                    | 11,010            | 11,800            | +789          |
| Net income per share (yen)    | 103.40            | 110.60            |               |
| Annual Cash dividend (yen)    | 46.00             | 46.00             | (Billion yen) |
| Contract Values of Membership | 59.3              | 60.8              | +1.5          |

| <membership></membership> |
|---------------------------|
|---------------------------|

- Contract values of hotel membership +¥0.8 billion (¥54.9 billion→¥55.7 billion)
- · Deferred income to be realized+¥4.3 billion
- \*Excluding sales of the opening year
- (Yugawara Rikyu: ¥3.4 billion Ashiya Baycourt: ¥7.7 billion)
- 'Increase in opening expenses+¥1.3 billion
- (Yugawara Rikyu: ¥1.2 billion Ashiya Baycourt + part of Rokko SV: ¥2.5 billion)

#### <Hotel and Restaurant>

- A full-year contribution from operation of Yugawara Rikyu
- · Changes to room charges
- ·Increase in personnel expenses and welfare expenses, etc. including those of personnel for Ashiya/Rokko

#### <Medical>

+3,485

17,000

- ·Increase in contract values of HIMEDIC membership and in annual fee
- A full-year contribution of Shinko medical support Co.,Ltd.
- (previous name: Kosei Co., Ltd.) and expansion of the aging care business
- Expansion of operations of facilities for seniors
- (a full-year contribution of Activa Biwa, etc.)

| Referece <operating (after="" allocation)="" by="" income="" segment=""> (Million yen)</operating> |                  |         |         |         |  |  |
|--|------------------|---------|---------|---------|--|--|
|  | FY2016 FY2017    |         | FY2017  | Change  |  |  |
|  |                  | results | targets | Change  |  |  |
| Momborship   | Sales            | 42,530  | 57,650  | +15,119 |  |  |
| Membership   | Operating income | 6,988   | 9,440   | +2,451  |  |  |
| Hotel and  | Sales            | 74,193  | 80,090  | +5,896  |  |  |
| Restaurant   | Operating income | 3,010   | 3,140   | +129    |  |  |
| Medical  | Sales            | 25,702  | 32,500  | +6,797  |  |  |
| Medical  | Operating income | 3,011   | 4,030   | +1,018  |  |  |
| Other  | Sales            | 1,114   | 760     | (354)   |  |  |
| Other  | Operating income | 503     | 390     | (113)   |  |  |
| Total  | Sales            | 143,541 | 171,000 | +27,458 |  |  |
| Total  | Operating income | 13,514  | 17,000  | +3,485  |  |  |
| *previous metho  | d                |         |         | _       |  |  |

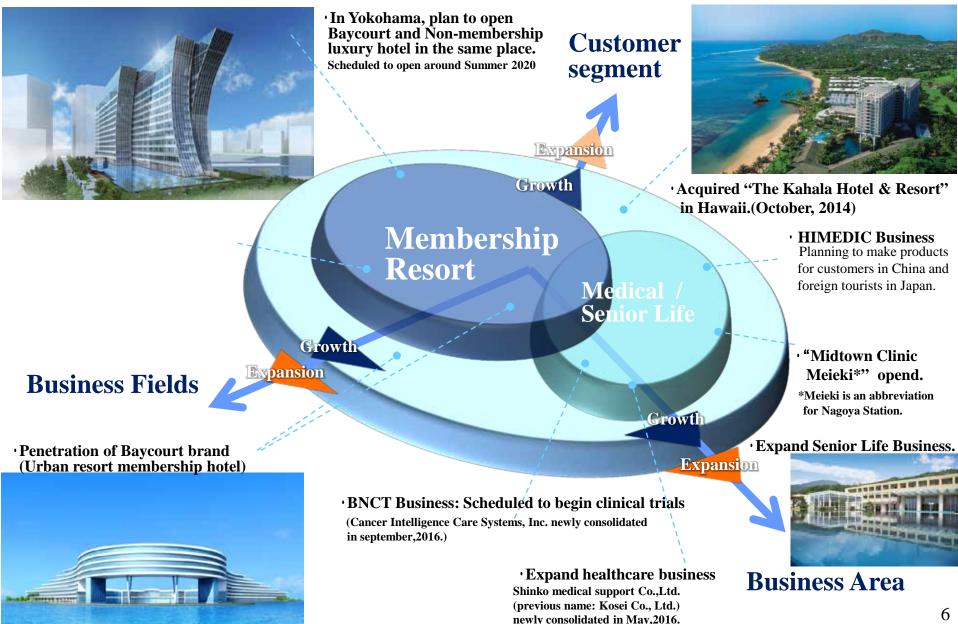
|       | •       | .1 1   |
|-------|---------|--------|
| Th    | OUTOILC | method |
| - 1/1 | c vious | memou  |
|       |         |        |

| <operating inc<="" th=""><th>(Million yen)</th></operating> | (Million yen)    |         |         |         |
|---|------------------|---------|---------|---------|
|   |                  | FY2016  | FY2017  | Change  |
|   |                  | results | targets | Change  |
| Mamharahin  | Sales            | 42,530  | 57,650  | +15,119 |
| Membership  | Operating income | 10,572  | 13,770  | +3,197  |
| Hotel and   | Sales            | 74,193  | 80,090  | +5,896  |
| Restaurant  | Operating income | 4,554   | 4,570   | +15     |
| Medical   | Sales            | 25,702  | 32,500  | +6,797  |
| Medical   | Operating income | 4,556   | 5,860   | +1,303  |
| Other   | Sales            | 1,114   | 760     | (354)   |
| Other   | Operating income | 761     | 560     | (201)   |
| head office costs   | Operating income | (6,930) | (7,760) | (829)   |
| T = 4=1   | Sales            | 143,541 | 171,000 | +27,458 |
| Total   |                  | 10 514  | 17,000  | 2,495   |

Operating income

13,514

## **Developments in the Medium- to Long-term Strategy**





# Section 2: Results for 1H FY 2017

- Topics for Fiscal Year 2017
- Results Details for 1H FY2017 (by segment, contract values, etc.)

P. 8-9

**P. 10-17** 

## **Topics for Fiscal Year 2017(1)**

- (1) Started to operate a private nursing home "Activa Biwa," in Otsu, Shiga Pref. (April 1, 2017)
- (2) Holding of the Resorttrust Ladies golf championship was held at Oakmont Golf Club. (from May 26 to May 28, 2017)
- (3) Resolved issuance of stock acquisition rights as stock option. (June 29, 2017)
- (4) Hotel facility site acquisition for
   "Minato Mirai 21 Central District Block 20 MICE Facility Development Business" (July 18, 2017)
- (5) The Dunlop Srixon Fukushima Open was held at Grandee Nasu Shirakawa Golf Club's course for consentive years. (from July 27 to July 30, 2017)

# **Topics for Fiscal Year 2017(2)**

- (6) Announcement of Development of "KAHALA" brand Luxury Hotels around the World. (October 16, 2017)
- (7) Start of Construction of Exclusive Membership Resort Hotel "YOKOHAMA BAYCOURT CLUB" and Non-membership luxury hotel "THE KAHALA HOTEL & RESORT YOKOHAMA." (October 17, 2017)
- (8) "Midtown Clinic Meieki\*" opened. Advanced Medical Care Inc., a member of the Resort Trust Group, provides operational support for Midtown Clinic Meieki.(October 17, 2017)
   \*Meieki is an abbreviation for Nagoya Station.
- (9) Received the "Excellent Company Award for Employment of Persons with Disabilities" hosted by the Tokyo Metropolitan Government.(October 17, 2017)
- (10) "Ashiya Baycourt Club" is scheduled to be opened.(February, 2018)
- (11) "Trust Garden Shijo Karasuma" is scheduled to be opened.(March 1, 2018)
- Scheduled to start the sale of new memberships of Exclusive Membership Resort Hotel "YOKOHAMA BAYCOURT CLUB" during FY2017.

(Billion yen)

|                             |                      |                      | r          |                      |               |   | (Billion Jen)     |
|-----------------------------|----------------------|----------------------|------------|----------------------|---------------|---|-------------------|
|                             | 1H FY2017<br>results | 1H FY2017<br>targets | Difference | 1H FY2016<br>results | YoY<br>Change | * 1H FY2017<br>Progress rate<br>of contract<br>(cumulative) | FY2017<br>targets |
| Yokohama Baycourt Club      | -                    | 2.1                  | (2.1)      | -                    | -             | -   | 13.5              |
| Laguna Baycourt Club        | 11.3                 | 8.0                  | +3.3       | 3.7                  | +7.6          | 42.5%   | 14.9              |
| XIV Rokko SV                | 1.4                  | 2.1                  | (0.7)      | 1.4                  | (0.0)         | 36.3%   | 4.0               |
| Ashiya Baycourt Club        | 5.2                  | 5.4                  | (0.3)      | 7.7                  | (2.5)         | 61.1%   | 10.7              |
| XIV Yugawara Rikyu          | 3.3                  | 3.8                  | (0.5)      | 5.7                  | (2.4)         | 66.8%   | 4.9               |
| Other Hotels                | 4.4                  | 4.9                  | (0.4)      | 6.2                  | (1.8)         | -   | 7.8               |
| Hotel Membership Total      | 25.5                 | 26.3                 | (0.7)      | 24.7                 | +0.8          | -   | 55.7              |
| Golf                        | 0.1                  | 0.1                  | +0.0       | 0.2                  | (0.1)         | -   | 0.1               |
| Membership Operations Total | 25.6                 | 26.3                 | (0.7)      | 24.9                 | +0.7          | -   | 55.8              |
| HIMEDIC                     | 2.5                  | 2.5                  | (0.0)      | 2.5                  | +0.0          | -   | 4.9               |
| Total                       | 28.1                 | 28.8                 | (0.7)      | 27.4                 | +0.7          | -   | 60.8              |

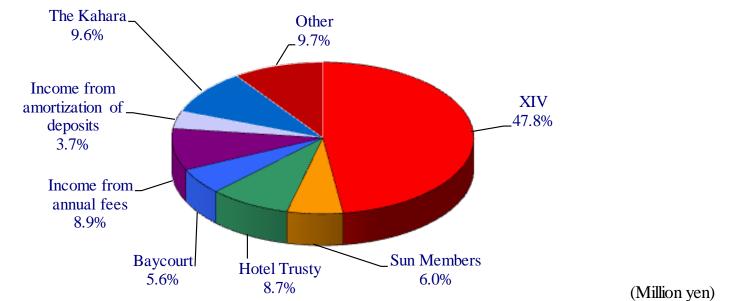
\* Progress rate of the total contract amount

# Sales of Membership Segment 1H FY2017

| [                 |                        | 1                    |                      |            |                        |               | (Billion yen)     |
|-------------------|------------------------|----------------------|----------------------|------------|------------------------|---------------|-------------------|
|                   |                        | 1H FY2017<br>results | 1H FY2017<br>targets | Difference | 1H FY2016<br>results   | YoY<br>Change | FY2017<br>targets |
| Yokoh             | ama Baycourt Club      | -                    | [ 1.9                | (1.9)      | -                      | -             | [12.2]            |
| Lagu              | na Baycourt Club       | 10.3                 | 7.3                  | +3.0       | □ 3.3                  | +6.9          | 13.5              |
| X                 | IV Rokko SV            | 1.2                  | 1.9                  | (0.7)      | 1.2                    | (0.0)         | 3.6               |
| Ashi              | ya Baycourt Club       | 4.7                  | 4.9                  | (0.3)      | 7.0                    | (2.3)         | 9.7               |
| XIV               | Yugawara Rikyu         | 2.9                  | 3.5                  | (0.5)      | 4.6                    | (1.7)         | 4.5               |
| (                 | Other Hotels           | 3.7                  | 4.2                  | (0.5)      | 5.3                    | (1.6)         | 6.9               |
| Hotel             | Membership Total       | 22.8                 | 23.7                 | (0.9)      | 21.4                   | +1.4          | 50.5              |
|                   | Yokohama Baycourt Club | -                    | $\overline{(1.1)}$   | +1.1       | -                      | -             | (6.8)             |
|                   | Laguna Baycourt Club   | [ [(5.7)             | (4.0)                | (1.7)      | $\left( (1.9) \right)$ | (3.8)         | (7.5)             |
| Deferred<br>Sales | XIV Rokko SV           | (0.6)                | (1.0)                | +0.4       | (0.6)                  | (0.0)         | (2.0)             |
| 2                 | Ashiya Baycourt Club   | (2.6)                | (2.8)                | +0.2       | (3.9)                  | +1.3          | +21.4             |
|                   | XIV Yugawara Rikyu     | -                    | -                    | -          | (2.3)                  | +2.3          | _                 |
|                   | All Hotels             | 13.8                 | 14.8                 | (0.9)      | 12.7                   | +1.1          | 55.6              |
|                   | Golf                   | 0.1                  | 0.0                  | +0.0       | 0.1                    | (0.0)         | 0.1               |
|                   | Subtotal               | 13.9                 | 14.8                 | (0.9)      | 12.8                   | +1.1          | 55.6              |
|                   | Other                  | 1.1                  | 1.1                  | +0.0       | 1.0                    | +0.1          | 2.0               |
| Members           | ship Operations Total  | 15.0                 | 15.9                 | (0.9)      | 13.8                   | +1.2          | 57.7              |

R-7-6

## Sales of Hotel and Restaurant Segment 1H FY2017



|                                      | 1H FY2017 | 1H FY2017 | 1H FY2016 | FY2017  |
|--------------------------------------|-----------|-----------|-----------|---------|
|                                      | results   | targets   | results   | targets |
| XIV                                  | 18,951    | 19,637    | 17,593    | 37,718  |
| Sun Members                          | 2,366     | 2,417     | 2,286     | 4,892   |
| Hotel Trusty                         | 3,434     | 3,391     | 3,238     | 6,717   |
| Baycourt                             | 2,199     | 2,219     | 2,129     | 4,611   |
| Income from annual fees              | 3,534     | 3,571     | 3,460     | 7,194   |
| Income from amortization of deposits | 1,485     | 1,520     | 1,442     | 3,041   |
| The Kahara                           | 3,795     | 3,786     | 3,809     | 8,339   |
| Other                                | 3,844     | 3,975     | 3,901     | 7,574   |
| Total                                | 39,611    | 40,520    | 37,863    | 80,090  |

**R** 76

# **Operations by category 1H FY2017**

| Number of overnight  | visitors  |           |           |         |         | (Thousands) |  |  |
|----------------------|-----------|-----------|-----------|---------|---------|-------------|--|--|
|                      | 1H FY2016 | 1H FY2017 | 1H FY2017 | FY2016  | FY2017  | FY2018      |  |  |
|                      | results   | results   | targets   | results | results | targets     |  |  |
| XIV                  | 987       | 1,014     | 1,058     | 1,786   | 1,812   | 1,956       |  |  |
| Sun Members*         | 221       | 217       | 227       | 477     | 444     | 453         |  |  |
| Hotel Trusty*        | 334       | 356       | 349       | 637     | 662     | 688         |  |  |
| Baycourt             | 68        | 68        | 69        | 150     | 143     | 144         |  |  |
| Occupancy rates      |           |           |           |         |         |             |  |  |
|                      | 1H FY2016 | 1H FY2017 | 1H FY2017 | FY2016  | FY2017  | FY2018      |  |  |
|                      | results   | results   | targets   | results | results | targets     |  |  |
| XIV                  | 56.4      | 54.6      | 57.3      | 54.0    | 52.6    | 53.7        |  |  |
| Sun Members*         | 62.1      | 60.2      | 63.1      | 65.2    | 62.7    | 63.4        |  |  |
| Hotel Trusty*        | 92.0      | 93.1      | 92.8      | 92.5    | 91.2    | 91.8        |  |  |
| Baycourt             | 54.5      | 55.2      | 55.3      | 59.5    | 57.1    | 57.8        |  |  |
| Spending per visitor |           |           |           |         |         | (yen)       |  |  |
|                      | 1H FY2016 | 1H FY2017 | 1H FY2017 | FY2016  | FY2017  | FY2018      |  |  |
|                      | results   | results   | targets   | results | results | targets     |  |  |
| XIV                  | 17,820    | 18,674    | 18,553    | 17,901  | 18,573  | 19,279      |  |  |
| Sun Members*         | 10,329    | 10,897    | 10,644    | 9,759   | 10,589  | 10,787      |  |  |
| Hotel Trusty*        | 9,669     | 9,636     | 9,692     | 9,667   | 9,754   | 9,751       |  |  |
| Baycourt             | 30,864    | 32,207    | 32,023    | 30,206  | 30,898  | 32,025      |  |  |

\*Hotel Trusty Nagoya Shirakawa reopened on June 2016. (Included "Sun Members" category before January 2016)

**R**-76

# Sales of Medical Segment 1H FY2017

| 7.8% coi                              | ical service -<br>rporation<br>usiness*<br>16.7% |           | HIMEDIC<br>Business<br>45.3% | (Millions yen) |
|---------------------------------------|--|-----------|------------------------------|----------------|
|                                       | 1H FY2017  | 1H FY2017 | 1H FY2016                    | FY2017         |
|                                       | results  | targets   | results                      | targets        |
| HIMEDIC Business                      | 6,865  | 7,180     | 6,661                        | 14,605         |
| Medical service corporation Business* | 2,530  | 2,379     | 1,797                        | 4,802          |
| Aging Care Business(Product Sales)    | 1,183  | 1,042     | 857                          | 2,186          |
| Senior-life Business                  | 4,557  | 4,623     | 3,562                        | 9,471          |
| Other                                 | 16   | 1,403     | 25                           | 1,434          |
| Total                                 | 15,153   | 16,630    | 12,903                       | 32,500         |

Operation support for general medical service business, etc.

### < Senior residences and private nursing homes >

|                    | 1H FY2016 | 1H FY2017 | 1H FY2017 | FY2015  | FY2016  | FY2017  |
|--------------------|-----------|-----------|-----------|---------|---------|---------|
|                    | results   | results   | targets   | results | results | targets |
| Occupancy rates(%) | 88.7      | 85.9      | 89.3      | 87.6    | 90.0    | 89.3    |
| number of rooms    | 1,075     | 1,459     | 1,459     | 1,025   | 1,075   | 1,513   |

\*Activa Biwa : Started to operate on April, 2017.

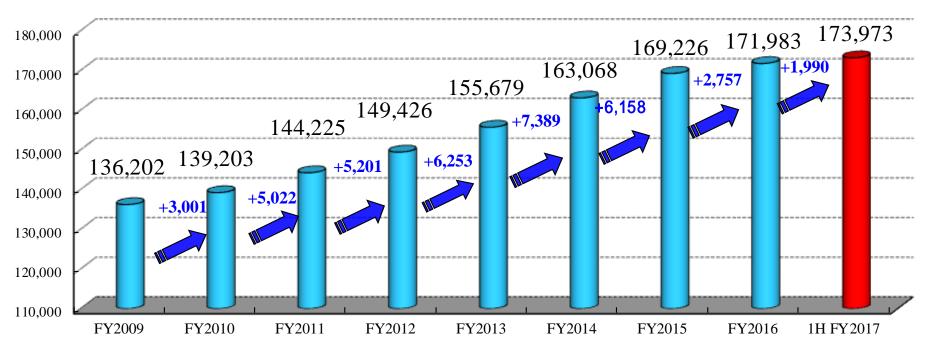
\*Trust Garden Shijo Karasuma : Scheduled to be opened on March, 2018

**R**-76

## **Number of Members**



(Members)



(Members)

|                                  | Baycourt | XIV    | Sun Members | Golf   | Medical | Cruiser | Total   |
|----------------------------------|----------|--------|-------------|--------|---------|---------|---------|
| FY2016                           | 13,115   | 76,517 | 34,429      | 31,032 | 16,473  | 417     | 171,983 |
| 1H FY2017                        | 14,395   | 76,958 | 33,976      | 30,914 | 17,328  | 402     | 173,973 |
| Change<br>April - September 2017 | +1,280   | +441   | (453)       | (118)  | +855    | (15)    | +1,990  |
| Change<br>April - September 2016 | +798     | +774   | (263)       | (63)   | +889    | (18)    | +2,117  |

\*For cases in which members are in possession of multiple memberships, each of the memberships is counted as one member

# **R**=76

16

## **Consolidated Balance Sheets**

|   | T       | i         |          | [   |         |           | Million yen) |
|---|---------|-----------|----------|---|---------|-----------|--------------|
|   | FY2016  | 1H FY2017 | Change   |   | FY2016  | 1H FY2017 | Change       |
| Total current assets                    | 151,430 | 139,008   | (12,421) | Total current liabilities                   | 95,778  | 105,135   | +9,356       |
| Cash and deposits                       | 39,063  | 22,586    | (16,477) | Notes and accounts payable-trade            | 1,401   | 1,294     | (107)        |
| Notes and accounts receivable-trade     | 9,437   | 7,273     | (2,164)  | Short-term loans payable                    | 13,816  | 27,605    | +13,789      |
| Operating loans                         | 41,553  | 42,766    | +1,212   | Current portion of bonds                    | 250     | 2,750     | +2,500       |
| Short-term investment securities        | 6,215   | 2,928     | (3,287)  | Accounts payable-other and accrued expenses | 31,761  | 16,468    | (15,293)     |
| Merchandise, raw materials and supplies | 2,232   | 2,220     | (11)     | Advance received                            | 33,532  | 40,427    | +6,895       |
| Real estate for sale                    | 15,634  | 14,766    | (868)    | Other                                       | 15,016  | 16,589    | +1,572       |
| Real estate for sale in process         | 26,931  | 36,195    | +9,264   | Total noncurrent liabilities                | 207,447 | 186,700   | (20,746)     |
| Deferred tax assets                     | 4,810   | 4,812     | +2       | Bonds payable and long-term loans payable   | 53,708  | 35,279    | (18,429)     |
| Other                                   | 5,550   | 5,458     | (92)     | Long-term guarantee deposited               | 102,492 | 99,568    | (2,923)      |
| Total noncurrent assets                 | 270,175 | 273,191   | +3,015   | Bonds with subscription rights to shares    | 30,200  | 30,178    | (21)         |
| Property, plant and equipment, net      | 155,824 | 163,308   | +7,484   | Other                                       | 21,046  | 21,673    | +627         |
| Intangible assets                       | 10,391  | 10,922    | +530     | Total liabilities                           | 303,226 | 291,835   | (11,390)     |
| Investments and other assets            | 103,959 | 98,960    | (4,999)  | Net Assets                                  | 118,379 | 120,363   | +1,984       |
|   |         |           |          | Shareholders' equity                        | 113,597 | 114,979   | +1,382       |
|   |         |           |          | Treasury shares                             | (2,788) | (2,460)   | +327         |
|   |         |           |          | Accumulated Other Comprehensive Income      | 3,089   | 3,151     | +62          |
|   |         |           |          | Subscription rights to shares               | -       | 136       | +136         |
|   |         |           |          | Non-controlling interests                   | 4,480   | 4,556     | +76          |
| Total assets                            | 421,606 | 412,199   | (9,406)  | Total liabilities and net assets            | 421,606 | 412,199   | (9,406)      |

## **Consolidated Cash Flows 1H FY2017**

|   |           | (Million yen) |
|---|-----------|---------------|
|   | 1H FY2016 | 1H FY2017     |
| Cash flows from operating activities  | 5,616     | (7,132)       |
| Cash flows from investing activities  | (1,134)   | (8,236)       |
| Cash flows from financing activities  | (7,220)   | (2,375)       |
| Effect of exchange rate changes on<br>cash and cash equivalents                                   | (31)      | 23            |
| Net increase (decrease) in cash and cash equivalents  | (2,768)   | (17,719)      |
| Increase (decrease) in cash and cash equivalents resulting from changes of scope of consolidation | -         | 66            |
| Cash and cash equivalents at end of period  | 22,707    | 22,711        |

R-7-6





| <ul> <li>Progress of the Medium-term Management Plan "Next<br/>and of Medical Business</li> </ul> | t 40"<br>P. 19-23 |
|---|-------------------|
| <ul> <li>Notice: operating income by segment</li> </ul>   | <b>P. 24-25</b>   |
| · Effects of Deferred Revenue   | <b>P. 26-27</b>   |
| • Three months date: Results for 2Q FY2017<br>(by segment, contract values, etc.)                 | <b>P. 28-34</b>   |

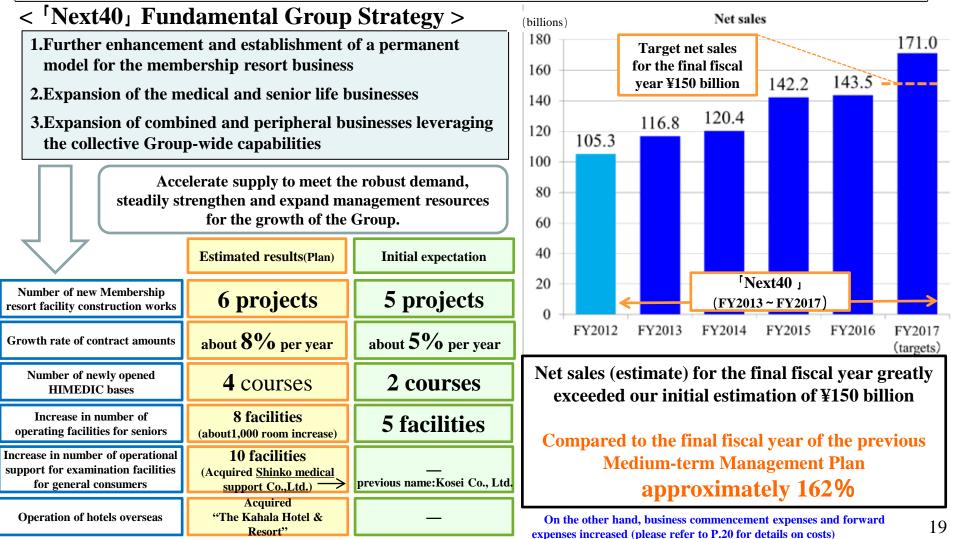
• Others

## Factors causing changes to the Medium-term Management Plan "Next 40" since its launch (1) FY2013~FY2017

<sup>•</sup>During the period under the previous Medium-term Management Plan, our development schedule had been postponed due to factors such as the impact of earthquakes, and thus, demand for new properties has accumulated.

R=-6

• Since the speed of progress exceeds our expectations thanks to "Next 40," which accelerates new business development in various fields based on our Fundamental Group Strategy, net sales is expected to exceed our initial plans.



**R**=76

<sup>•</sup>Due to the decision to host the 2020 Tokyo Olympics and the increase in inbound businesses, etc., personnel expenses and construction expenses soared, and the service industry experiences a labor shortage.

• We promptly recognize it as a direct risk to our businesses, and strive to continuously secure our personnel and improve working environments in our newly opened facilities.

'As a result of increased investment in reinforcing human resource base and group strengths, <u>we will not be able to meet our targets in terms of income</u>. However, the investment contributes highly to the improvement in retirement rate, personnel recruitment and ES (Employee Satisfaction), and <u>the foundation for the future has steadily been built</u>.

## <<sup>r</sup>Next40<sub>1</sub> Fundamental Group Strategy>

4. Reinforcing human resource base and group strengths

### EX.

## •Enhancement of working environments to reinforce human resource base

Salary increase (FY2015, FY2016); promoting personnel recruitment; enhancing and improving staff dormitories, dormitory leasing, staff canteen and other welfares; implementing diversity management; conducting educational programs such as e-learning; improving the internal information sharing system, etc.

## <sup>•</sup>Reinforcing group strengths, enhancing the risk management system

Developing and enhancing a Group-wide compliance management system; transition to a company with an Audit & Supervisory Committee, etc.

### <Measures against soaring construction cost>

| <b>XIV Yugawara Rikyu</b><br>(Opened in March 2017)      | XIV Hakone Rikyu<br>(Opened in March 2010)        |  |  |  |  |  |
|--|---|--|--|--|--|--|
| Total project cost:<br>Approximately <b>¥26.3billion</b> | Total project cost:<br>Approximately ¥22.0billion |  |  |  |  |  |
| Room grad  | le : amount                                       |  |  |  |  |  |
| S:55   | S:20  |  |  |  |  |  |
| SE:36  | $SE:23 \qquad 43$                                 |  |  |  |  |  |
| -  | EC:89   |  |  |  |  |  |
| <b>CB</b> :96  | CB:55   |  |  |  |  |  |
| Total: 187 rooms   | Total: 187rooms                                   |  |  |  |  |  |
|  |   |  |  |  |  |  |

Increase revenue by raising the percentage of high-grade rooms, which has a higher demand

(However, opening expenses, etc. exceed that of the original plan)

## Declaration of "Health and Productivity Enterprise" (January, 2016), certified as a "White 500" (February, 2017)

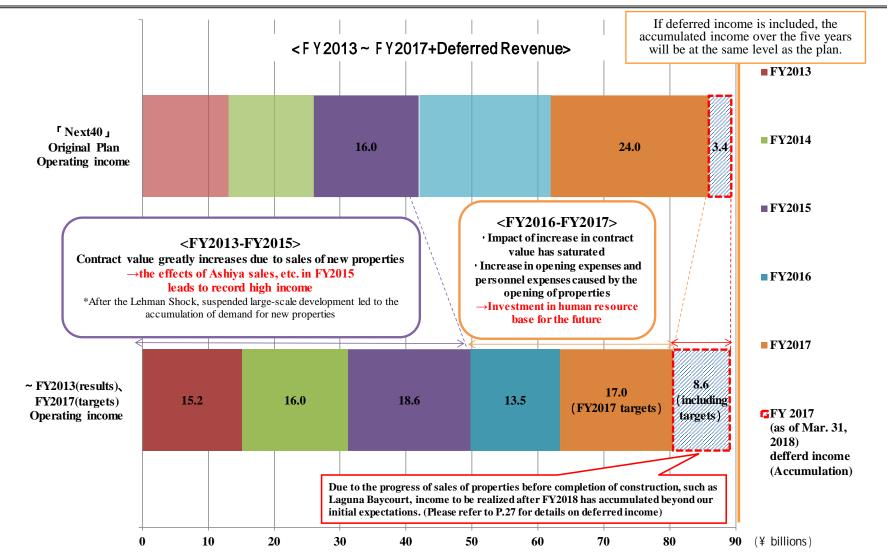
## "Next 40" Operating income of each FY and the accumulation FY2013-FY2017

**R**=+6

During the first half of the plan up to FY2015, contract values increased significantly, more than expected due to factors such as the impact of sales. (This saturated during the next period.)

During the second half, active investment in recruitment, building and reinforcing the foundation put pressure on income.

New business development and sales of properties before completion of construction progress steadily, deferred income to be realized after FY2018 increase.



21

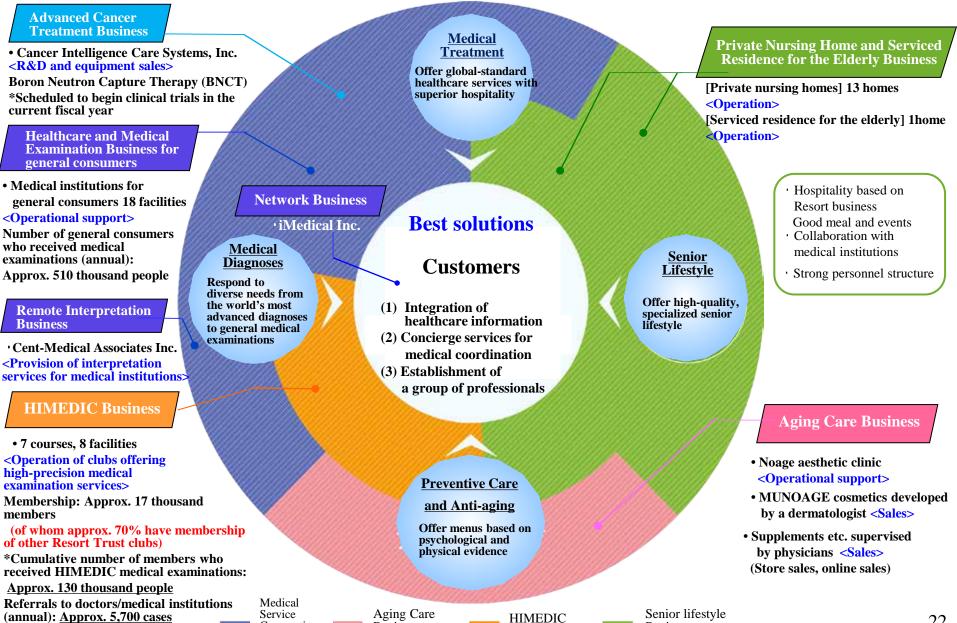
# **Progress of Medical Business (1)** <Value Chain>

Corporations

Business

Business

# 



Business

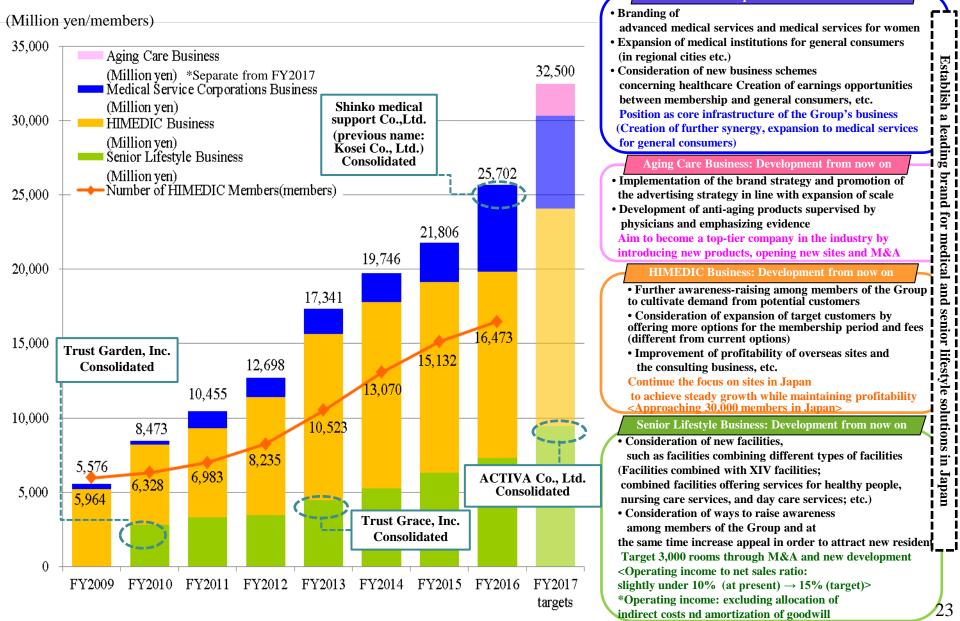
Business

## **Progress of Medical Business (2)** < Trend of Sales, etc.>

# **R**=76

Medical Service Corporations Business: Development from now on





Starting from FY2017, in order to further clarify the income status of each segment and the income levels born directly by each department, the method of disclosure regarding operating income by segment has been partially amended.

<Previous method ~FY2016>

Head office costs (indirect costs) which cannot be associated with segments are allocated according to the ratio (composition proportion) of operating income before the allocation for each segment, and <u>the operating income after the allocation is disclosed</u>.

<Amended method FY2017~>

**Operating income before the allocation of head office costs (indirect costs)** is **disclosed. Head office costs (indirect costs) are to be disclosed separately.** 

\*Since we are in the transition period, both the previous method and amended method are included in this Presentation.

# Segment Sales, Operating Income 1H FY2017 **REFD** after allocation of head office costs (indirect costs)\*previous method

## <Sales>

(Million yen)

|                     |            |            |         |         | (ivinion jen) |
|---------------------|------------|------------|---------|---------|---------------|
|                     |            | Hotel and  |         |         |               |
|                     | Membership | Restaurant | Medical | Other   | Total         |
| 1H FY2017 (results) | 14,977     | 39,611     | 15,153  | 367     | 70,110        |
| 1H FY2017 (targets) | 15,880     | 40,520     | 16,630  | 370     | 73,400        |
| Difference          | (5.7%)     | (2.2%)     | (8.9%)  | (0.6%)  | (4.5%)        |
| 1H FY2016 (results) | 13,804     | 37,863     | 12,903  | 636     | 65,207        |
| YoY Change          | +8.5%      | +4.6%      | +17.4%  | (42.2%) | +7.5%         |

## <Operating Income>

(Million yen)

|                     |            |                      |         |         | (      |
|---------------------|------------|----------------------|---------|---------|--------|
|                     | Membership | Hotel and Restaurant | Medical | Other   | Total  |
| 1H FY2017 (results) | 2,084      | 1,701                | 1,538   | 128     | 5,452  |
| 1H FY2017 (targets) | 1,210      | 1,720                | 1,460   | 110     | 4,500  |
| Difference          | +72.3%     | (1.1%)               | +5.4%   | +16.9%  | +21.2% |
| 1H FY2016(results)  | 1,249      | 1,682                | 1,571   | 223     | 4,727  |
| YoY Change          | +66.8%     | +1.1%                | (2.1%)  | (42.5%) | +15.3% |

## **Effects of Deferred Revenue from properties before hotel opening(1H)**

Method of recording sales and income from property before completion of construction p.36

Registration fee treated as Sales upon signing.

Sales or Cost of the real estate

\*Discribed "+" is in realized period. And discribed "()" is in unrealized period.

| *Discribed "+" is in realized period.<br>Fiscal year            |                | Results for 1<br>(2016   |   | Results for (201   |        | Targets for 1H FY2017<br>(2017/9)   |        |  |
|---|----------------|--|---|--|--------|---|--------|--|
| Contract amount of properties before completion of construction |                | (XIV Yugaw<br>5.7 bil<br>(Ashiya Ba<br>7.7 bil<br>(XIV Rok<br>1.4 bil<br>(Laguna B<br>3.7 bi | lion<br>aycourt)<br>lion<br>ko SV)<br>llion<br>aycourt) | (Ashiya Baycourt)<br>5.2 billion<br>(XIV Rokko SV)<br>1.4 billion<br>(Laguna Baycourt)<br>11.3 billion |        | (Ashiya Baycourt)<br>5.4 billion<br>(XIV Rokko SV)<br>2.1 billion<br>(Laguna Baycourt)<br>8.0 billion<br>(Yokohama Baycourt)<br>2.1 billion |        |  |
| Deferred sales and incorporation properties                     | ome from       | Sales  | Income  | Sales  | Income | Sales   | Income |  |
| XIV Yugawara Rikyu  |                | (2.2)  | (0.7)   | -  | -      | -   | -      |  |
| Ashiya Baycourt   |                | (3.8)  | (1.4)   | (2.4)  | (0.9)  | (2.8)   | (1.0)  |  |
| XIV Rokko SV  | Value deferred | (0.6)  | (0.1)   | (0.6)  | (0.1)  | (1.0)   | (0.2)  |  |
| Laguna Baycourt   |                | (1.9)  | (0.6)   | (5.7)  | (1.8)  | (4.0)   | (1.3)  |  |
| Yokohama Baycourt   |                | -  | -   | -  | -      | (1.1)   | (0.4)  |  |
| Value affecte<br>(included in disclosed                         |                | (8.5)  | (2.9)   | (8.7)  | (2.9)  | (8.9)   | (2.9)  |  |

deferred until the Hotel opens

(Billions ven)

## **Effects of Deferred Revenue from properties before hotel opening(FY)**

# **R**=76

Method of recording sales and income from property before hotel opening p36

Registration fee treated as Sales upon signing.

Sales or Cost of the real estate

#### **be be deferred until the Hotel opens**

\*Discribed "+" is in realized period. And discribed "()" is in unrealized period. (Billion yen) Results for FY2014 Results for FY2013 Results for FY2015 Results for FY2016 Targets for FY2017 Fiscal year (2015/3)(2016/3)(2014/3)(2017/3)(2018/3)(XIV Yugawara (Ashiya Baycourt) (XIV Rokko SV) (For reference) (XIV Toba Bettei) Rikyu) 12.3 billion 12.5 billion 4.0 billion Predictions for FY2018 Contract amount of properties (XIV Toba Bettei) 11.8 billion (Ashiya Baycourt) (XIV Rokko SV) (Laguna Baycourt) (2019/3)before completion of construction 6.6 billion (XIV Yugawara 30.1 billion 3.2 billion 14.9 billion Rikyu) 9.2 billion (XIV Rokko SV) (Laguna Baycourt) (Yokohama Baycourt) 4.5 billion 20.0 billion 13.5 billion Deferred sales and income from Sales Sales Income Sales Sales Sales Sales Income Income Income Income Income properties (6.3)(1.7)Value deferred (3.6)(1.1)XIV Toba Bettei +9.8+3.0Value realized \* (4.7)(5.5)(1.3)(1.7)XIV Value deferred Yugawara Rikyu +10.2+3.4Value realized \* (15.3)(2.2)(5.4)(6.1)Value deferred Ashiya Baycourt Value realized +21.4+7.7(2.1)(2.0)(0.4)(0.4)(1.4)Value deferred (0.3)XIV Rokko SV +5.5Value realized It will open in FY2018 +1.1(10.2)(3.2)(7.5)(2.5)Value deferred Laguna Baycourt +17.7Value realized It will open in FY2018-+5.7Value deferred (6.8)(2.3)(Unspecified) (Unspecified) Yokohama Baycourt Value realized —It will open in summer 2020 -> (3.6) (1.1)(11.0)(3.0)(13.2)(7.5)(2.3)Value affected(Single Year) (4.6)+5.1+2.4(Unspecified) (Unspecified) (8.6) Membership other than the above (3.6) (1.1)(4.1)(27.8)(8.7)(35.3) Value affected (Accumulation) (14.6)(11.0)(30.2)may also be on sale.

\* Realized Value (Results) includes the difference between the preliminary cost and the fixed cost

|   | Results for | FY2013    | Results for | or FY2014 | Results for | or FY2015 | Results for | or FY2016 | Targets fo | r FY2017  |                               |
|---|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|------------|-----------|-------------------------------|
| Financial highlights                    | (2014       | /3)       | (201        | 5/3)      | (201        | 6/3)      | (20)        | 17/3)     | (201       | 8/3)      |                               |
| of consolidated results                 | Sales       | Operating | Sales       | Operating | Sales       | Operating | Sales       | Operating | Sales      | Operating | * Extra costs for             |
|   | Sales       | income    | Sales       | income    | Sales       | income    | Sales       | income    | Sales      | income    | added upor                    |
| Disclosed figures (Recorded value)      | 116.8       | 15.1      | 120.4       | 16.0      | 142.2       | 18.6      | 143.5       | 13.5      | 171.0      | 17.0      |                               |
| (For reference) Value excluding effects | 120.4       | 16.2      | 131.4       | 19.1      | 155.4       | 23.2      | 151.0       | 15.8      | 165.9      | 14.6      | (Results fo<br>Ashiya Baycour |
| of deferred values                      | 120.4       | 10.2      | 131.4       | 17.1      | 155.4       | 25.2      | 151.0       | 15.0      | 105.7      | 14.0      | Rokko SV:(                    |
| (For reference) Value excluding effects | 120.4       | 16.2      | 131.4       | 19.1      | 155.4       | 23.8      | 151.0       | 17.0      | 165.9      | 17.1      | /Tarrata fa                   |
| of deferred values & *extra costs       | 120.4       | 10.2      | 151.4       | 17.1      | 155.4       | 25.0      | 151.0       | 17.0      | 105.7      | 1/.1      |                               |

 \* Extra costs for hotel will be added upon opening.
 XIV Yugawara Rikyu:(1.2) billion (Results for FY2016)
 Ashiya Baycourt & part of XIV Rokko SV:(2.5) billion (Targets for FY2017)

# Segment Sales and Operation Income before allocation 2Q FY2017

| <sales></sales>     |            |            |         |         | (Million yen) |
|---------------------|------------|------------|---------|---------|---------------|
|                     |            | Hotel and  |         |         |               |
|                     | Membership | Restaurant | Medical | Other   | Total         |
| 2Q FY2017 (results) | 7,212      | 21,020     | 7,884   | 184     | 36,301        |
| 2Q FY2017 (targets) | 8,090      | 21,620     | 9,200   | 190     | 39,100        |
| Difference          | (10.8%)    | (2.8%)     | (14.3%) | (3.2%)  | (7.2%)        |
| 2Q FY2016 (results) | 7,019      | 19,991     | 6,626   | 316     | 33,955        |
| YoY Change          | +2.8%      | +5.1%      | +19.0%  | (41.9%) | +6.9%         |

### <Operating Income before allocation of head office costs (indirect costs)>

(Million yen)

|                     |            | Hotel and  |         |         | Overhead |        |
|---------------------|------------|------------|---------|---------|----------|--------|
|                     | Membership | Restaurant | Medical | Other   | expenses | Total  |
| 2Q FY2017 (results) | 1,660      | 2,384      | 1,506   | 166     | (1,882)  | 3,836  |
| 2Q FY2017 (targets) | 1,190      | 2,670      | 1,600   | 180     | (1,940)  | 3,700  |
| Difference          | +39.5%     | (10.7%)    | (5.9%)  | (7.3%)  | +58      | +3.7%  |
| 2Q FY2016 (results) | 1,586      | 2,491      | 1,274   | 252     | (1,626)  | 3,978  |
| YoY Change          | +4.6%      | (4.3%)     | +18.1%  | (34.0%) | (255)    | (3.6%) |

"Difference" and

"YoY Change" are the difference in the amount.

**R--**-6

# Segment Sales, Operating Income 2Q FY2017 **REFD** after allocation of head office costs (indirect costs)\*previous method

| <sales></sales>     |            |            |         |         | (Million yen) |
|---------------------|------------|------------|---------|---------|---------------|
|                     |            | Hotel and  |         |         |               |
|                     | Membership | Restaurant | Medical | Other   | Total         |
| 2Q FY2017 (results) | 7,212      | 21,020     | 7,884   | 184     | 36,301        |
| 2Q FY2017 (targets) | 8,090      | 21,620     | 9,200   | 190     | 39,100        |
| Difference          | (10.8%)    | (2.8%)     | (14.3%) | (3.2%)  | (7.2%)        |
| 2Q FY2016 (results) | 7,019      | 19,991     | 6,626   | 316     | 33,955        |
| YoY Change          | +2.8%      | +5.1%      | +19.0%  | (41.9%) | +6.9%         |

## <Operating Income>

(Million yen)

|                     |            |                      |         |         | (      |
|---------------------|------------|----------------------|---------|---------|--------|
|                     | Membership | Hotel and Restaurant | Medical | Other   | Total  |
| 2Q FY2017 (results) | 1,221      | 1,476                | 1,032   | 105     | 3,836  |
| 2Q FY2017 (targets) | 890        | 1,570                | 1,140   | 100     | 3,700  |
| Difference          | +37.2%     | (5.9%)               | (9.4%)  | +5.4%   | +3.7%  |
| 2Q FY2016(results)  | 1,082      | 1,558                | 1,153   | 184     | 3,978  |
| YoY Change          | +12.9%     | (5.2%)               | (10.5%) | (42.9%) | (3.6%) |

# Contract Values of Membership 2Q FY2017

(Billion yen)

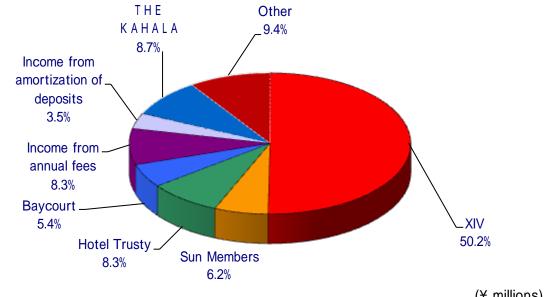
|                             |                      |                      |            | (Billon Jell)        |               |
|-----------------------------|----------------------|----------------------|------------|----------------------|---------------|
|                             | 2Q FY2017<br>results | 2Q FY2017<br>targets | Difference | 2Q FY2016<br>results | YoY<br>Change |
| Yokohama Baycourt Club      | -                    | 2.1                  | (2.1)      | -                    | -             |
| Laguna Baycourt Club        | 5.3                  | 3.2                  | +2.1       | 3.7                  | +1.6          |
| XIV Rokko SV                | 0.8                  | 1.1                  | (0.3)      | 0.9                  | (0.1)         |
| Ashiya Baycourt Club        | 2.7                  | 3.0                  | (0.3)      | 3.7                  | (1.0)         |
| XIV Yugawara Rikyu          | 1.1                  | 1.8                  | (0.7)      | 3.5                  | (2.4)         |
| Other Hotels                | 2.5                  | 2.4                  | +0.1       | 2.4                  | +0.1          |
| Hotel Membership Total      | 12.4                 | 13.7                 | (1.3)      | 14.2                 | (1.8)         |
| Golf                        | 0.0                  | 0.0                  | (0.0)      | 0.1                  | (0.1)         |
| Membership Operations Total | 12.4                 | 13.7                 | (1.3)      | 14.3                 | (1.9)         |
| HIMEDIC                     | 1.4                  | 1.3                  | +0.1       | 1.2                  | +0.2          |
| Total                       | 13.8                 | 15.0                 | (1.2)      | 15.5                 | (1.7)         |

# Sales of Membership Segment 2Q FY2017

|                   |                        |                      |            |                      |          |            |          |                   | (Billion yen) |
|-------------------|------------------------|----------------------|------------|----------------------|----------|------------|----------|-------------------|---------------|
|                   |                        | 2Q FY2017<br>results |            | 2Q FY2017<br>targets |          | Difference | -        | FY2016<br>results | YoY<br>Change |
| Yokoha            | ama Baycourt Club      |                      | -          |                      | <u> </u> | (1.9)      |          | I                 | -             |
| Lagur             | na Baycourt Club       |                      | <b>4.8</b> |                      | 2.9      | +1.9       |          | 3.3               | +1.5          |
| XI                | IV Rokko SV            | (                    | 0.7        |                      | 1.0      | (0.3)      |          | 0.8               | (0.1)         |
| Ashiy             | a Baycourt Club        |                      | 2.4        |                      | 2.7      | (0.3)      | <b>Y</b> | 3.4               | (0.9)         |
| XIV               | Yugawara Rikyu         |                      | 1.0        |                      | 1.7      | (0.7)      |          | 2.8               | (1.8)         |
| (                 | Other Hotels           |                      | 2.2        |                      | 2.1      | +0.1       |          | 2.0               | +0.1          |
| Hotel 1           | Membership Total       |                      | 11.1       |                      | 12.3     | (1.2)      |          | 12.3              | (1.2)         |
|                   | Yokohama Baycourt Club |                      | -          |                      | (1.1)    | +1.1       |          | -                 | _             |
|                   | Laguna Baycourt Club   |                      | (2.7)      |                      | (1.6)    | (1.1)      |          | (1.9)             | (0.8)         |
| Deferred<br>Sales | XIV Rokko SV           | ſ                    | (0.4)      |                      | (0.6)    | +0.2       |          | (0.4)             | +0.0          |
|                   | Ashiya Baycourt Club   |                      | (1.4)      |                      | (1.5)    | +0.1       |          | (1.9)             | +0.5          |
|                   | XIV Yugawara Rikyu     |                      | -          |                      | -        | -          |          | (1.4)             | +1.4          |
|                   | All Hotels             |                      | 6.7        |                      | 7.6      | (0.9)      |          | 6.7               | (0.1)         |
|                   | Golf                   |                      | 0.0        |                      | 0.0      | +0.0       |          | 0.0               | (0.0)         |
|                   | Subtotal               |                      | 6.7        |                      | 7.6      | (0.9)      |          | 6.8               | (0.1)         |
|                   | Other                  |                      | 0.5        |                      | 0.5      | (0.0)      |          | 0.2               | +0.3          |
| Members           | hip Operations Total   |                      | 7.2        |                      | 8.1      | (0.9)      |          | 7.0               | +0.2          |

R=7-6

## Sales of Hotel and Restaurant Segment 2Q FY2017



|                                      |                      |                      | (¥ millions)         |
|--------------------------------------|----------------------|----------------------|----------------------|
|                                      | 2Q FY2017<br>results | 2Q FY2017<br>targets | 2Q FY2016<br>results |
| XIV                                  | 10,554               | 11,021               | 9,783                |
| Sun Members                          | 1,298                | 1,323                | 1,264                |
| Hotel Trusty                         | 1,747                | 1,731                | 1,677                |
| Baycourt                             | 1,132                | 1,128                | 1,079                |
| Income from annual fees              | 1,746                | 1,784                | 1,714                |
| Income from amortization of deposits | 744                  | 760                  | 724                  |
| THE KAHALA                           | 1,820                | 1,856                | 1,747                |
| Other                                | 1,975                | 2,013                | 2,000                |
| Total                                | 21,020               | 21,620               | 19,991               |

# **Operations by category 2Q FY2017**

| Number of overn | (Thousands) |           |           |
|-----------------|-------------|-----------|-----------|
|                 | 2Q FY2016   | 2Q FY2017 | 2Q FY2017 |
|                 | results     | results   | targets   |
| XIV             | 591         | 608       | 634       |
| Sun Members     | 121         | 117       | 123       |
| Hotel Trusty    | 178         | 182       | 181       |
| Baycourt        | 37          | 35        | 36        |
| Occupancy rates |             |           | (%)       |
|                 | 2Q FY2016   | 2Q FY2017 | 2Q FY2017 |
|                 | results     | results   | targets   |
| XIV             | 65.3        | 63.4      | 66.5      |
| Sun Members     | 64.4        | 62.6      | 65.1      |
| Hotel Trusty    | 92.9        | 94.1      | 93.5      |
| Baycourt        | 56.8        | 55.7      | 57.4      |

### Spending per visitor

(¥)

| Spending per visitor |                      |                      |                      |  |  |  |
|----------------------|----------------------|----------------------|----------------------|--|--|--|
|                      | 2Q FY2016<br>results | 2Q FY2017<br>results | 2Q FY2017<br>targets |  |  |  |
| XIV                  | 16,544               | 17,340               | 17,370               |  |  |  |
| Sun Members          | 10,411               | 11,025               | 10,696               |  |  |  |
| Hotel Trusty         | 9,380                | 9,557                | 9,561                |  |  |  |
| Baycourt             | 29,073               | 31,805               | 30,619               |  |  |  |

**R**-7-6

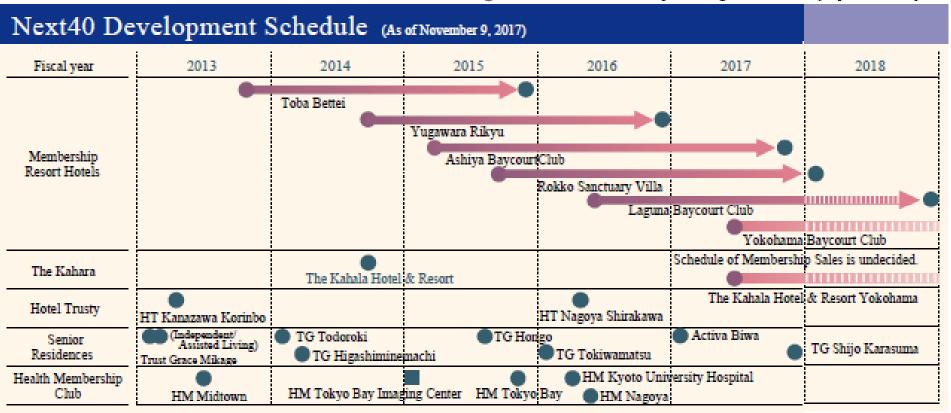
# Sales of Medical Segment 2Q FY2017

| Other<br>0.2%<br>Senior-life<br>Business<br>29.6%<br>Aging Care<br>Business<br>(Product Sales)<br>7.6%<br>Medical se<br>corporati<br>Business | - HIMEDIC<br>Business<br>46.3% |           |                |
|---|--------------------------------|-----------|----------------|
| 16.3%   |                                | 00 EV2017 | (Millions yen) |
|   | 2Q FY2017                      | 2Q FY2017 | 2Q FY2016      |
|   | results                        | targets   | results        |
| HIMEDIC Business  | 3,651                          | 3,690     | 3,283          |
| Medical service corporation Business*   | 1,287                          | 1,233     | 1,064          |
| Aging Care Business(Product Sales)  | 603                            | 531       | 445            |
| Senior-life Business  | 2,334                          | 2,352     | 1,818          |
| Other   | 7                              | 1,392     | 14             |
| Total   | 7,884                          | 9,200     | 6,626          |

Operation support for general medical service business, etc.

R-7-6

## < Reference > Group's Development schedule



HT: Hotel Trusty TG: Trust Garden HM: HIMEDIC

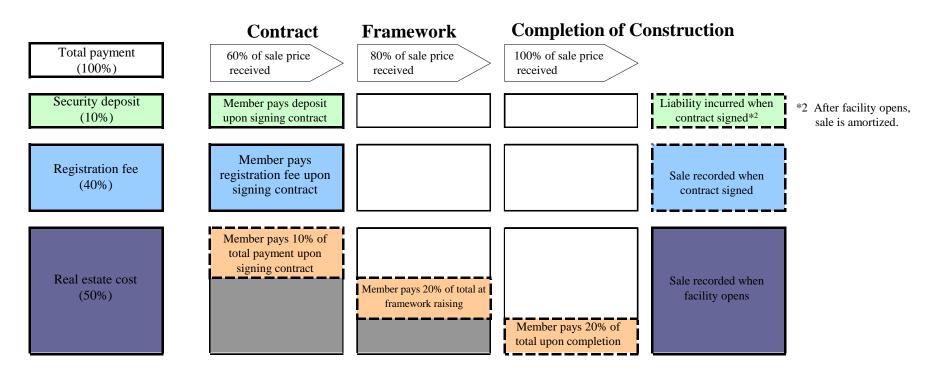
Note: Fiscal 2018 is based on publicly available data.

**R**=7-6

## <Reference > Income and Accounting for a Core XIV Facility

### (Before completion of construction)

0.13 million yen



### Example: Membership price of 10 million yen

|  | Contract                | Framework                   | Completion of<br>Construction | At Opening      | Earnings<br>Recorded                 |
|--|-------------------------|-----------------------------|-------------------------------|-----------------|--------------------------------------|
| Security deposit: 1 million yen          | 1 million yen           |                             |                               |                 | Balance-sheet liability recorded *2  |
| Registration fee: 4 million yen          | 4 million yen           |                             |                               |                 | Sale recorded (when contract signed) |
| Real estate: 5 million yen               | 1 million yen*1         | 2 million yen <sup>*1</sup> | 2 million yen <sup>*1</sup>   |                 | Sale recorded (when facility opens)  |
| Total contract amount:<br>10 million yen | 6 million yen           | 2 million yen               | 2 million yen                 |                 |                                      |
| Sale amount recorded                     | 4 million yen           | 1                           | - 1                           | 5 million yen*1 |                                      |
|  |                         |                             |                               |                 |                                      |
|  | revenue after the facil | ity opens.                  |                               | Annual fee:     |                                      |

\*2 After facility opens, sale is amortized.

## **Disclaimer Regarding Forward-looking Statements**

Any statements in this presentation document, other than those of historical fact, are forward-looking statements about the future performance of Resorttrust, Inc. and its group companies, which are based on management's assumptions and beliefs in light of information currently available, and involve risks and uncertainties. Actual results may differ materially from these forecasts.

# **Resorttrust, Inc. IR Section**

https://www.resorttrust.co.jp/

